

1Q 2019 Results Presentation

Investors and Analyst update

May 15, 2019

### **Disclaimer**

The information contained in our presentation is intended solely for your personal reference only. In addition, such information contains projections and forward-looking statements that reflect our current views with respect to future events and financial performance.

These views are based on assumptions subject to various risks and uncertainties. No assurance is given that future events will occur, that projections will be achieved, or that the assumptions are correct. Actual results may differ materially from those projected.















Tax Planning

Protection

Savings

Pension

Accident

Total Permanent Disability

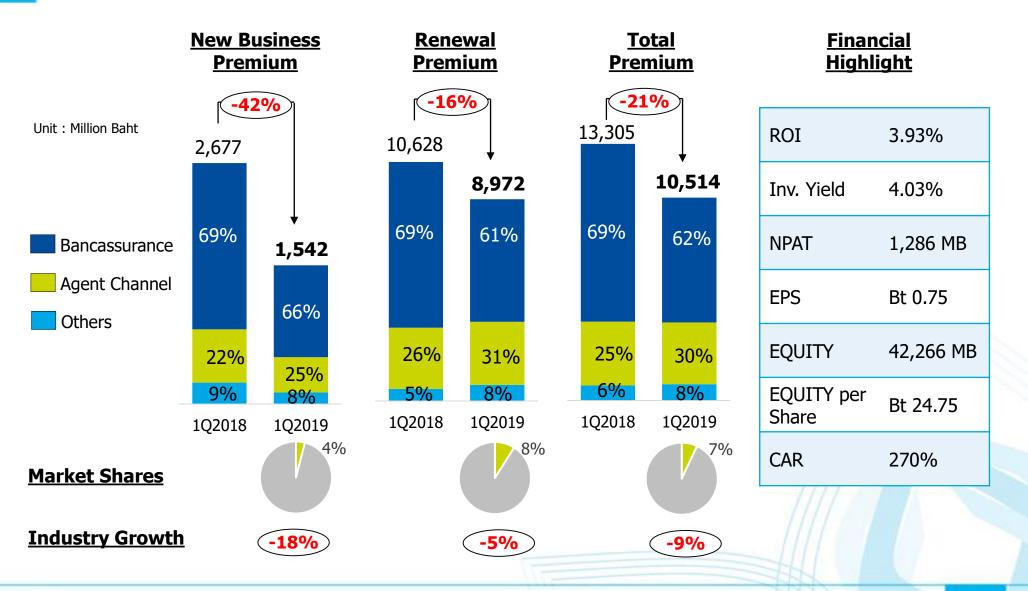
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- **Key Highlights & Recent Development**
- **Business and Operation** 2
- **Financial Summary** 3
- **Outlook**
- Q&A 5



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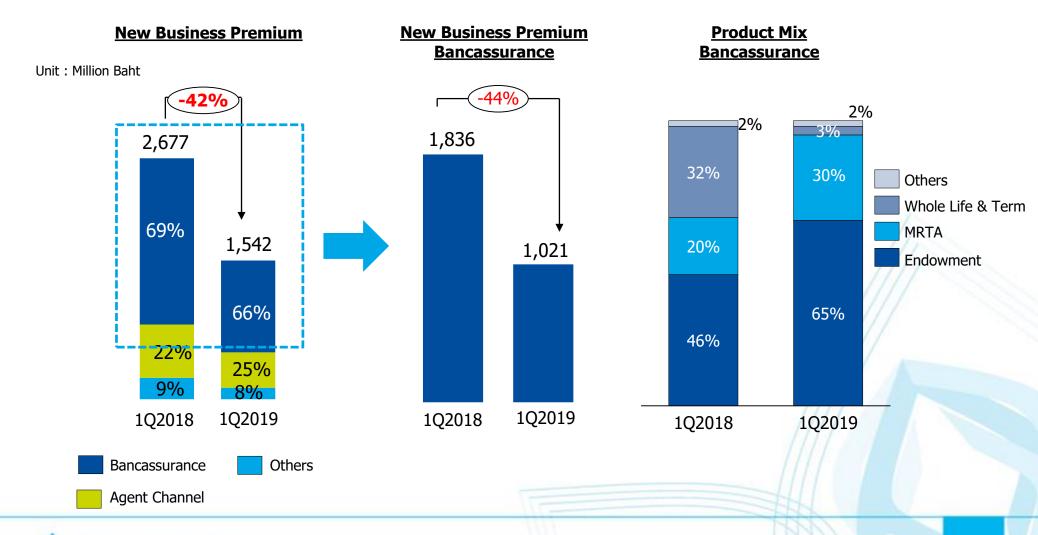
## 1Q 2019: Key Highlights





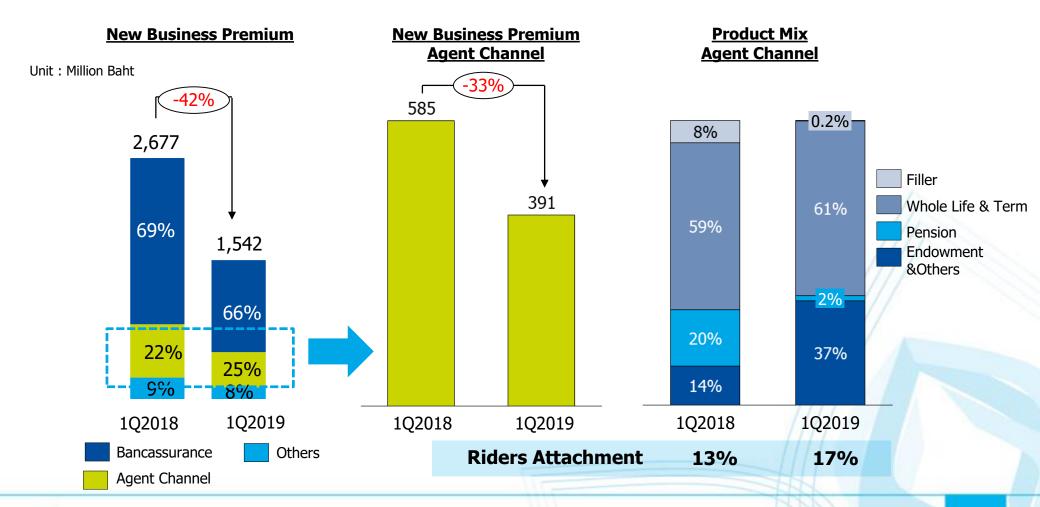
### **FYP: Bancassurance**

- 1Q'19 FYP drop -42% YoY due to impact of AIA and high campaign of WL in 1Q'18
- Compared to 4Q18, FYP increases 10% QoQ.



### **FYP: Agent Channel**

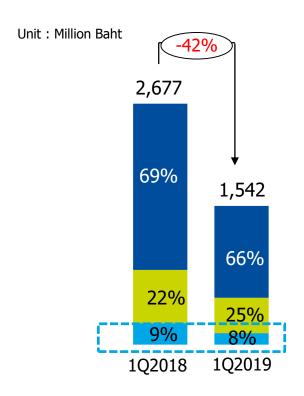
- FYP decreases 33% due to 1) Decrease in FYP from filler products 2) one time impact from pension sold in 1Q18. Excluding above 2 factors, FYP decrease only approx. 10%
- Better product mix 1) Higher WL mix 2) Less filler 3) Higher Rider attachment ratio



### **FYP: Others**

- Online and Direct Marketing channel show improving trend

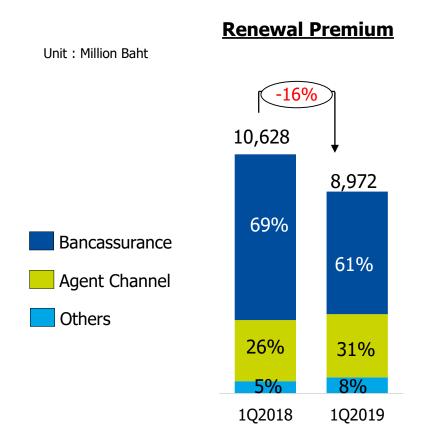
#### **New Business Premium**



- Most of Other classification is Group Employee Benefits which dropped YoY.
- However, we saw the potential distribution: Online +33% YoY and Direct Marketing +38% YoY.

## 1Q 2019: Renewal Premium

Impact from products sold in 2014 approx. 2,000 Mb





# Key activities mainly focus on distribution, products, customer and branding

1 Distribution

Agent restructuring | Branch visit | New partnership

2 Product

Prestige health | PA Oon Jai Rak | OPD Sa Bai Jai

3 Customer

BLAEveryCare | NDID | Happy Life Club

4 Branding

New campaign – **presenter** 

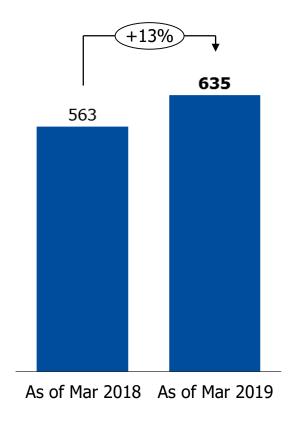
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# **Agent Development**

New licensed agent has increased 13% from previous year.

#### **New Licensed Agent**



#### **Outstanding Agent & FA**

Number of Agent & FA	Person
Total Outstanding Agent	15,300
Total Financial Advisor (FA)	1,359



### **Core Strategies and Plans**

1. New **Products** 

To meet the needs of all target groups.

To drive sales volume and generate VNB.

> 3. Agency Group Restructuring

**Push strategy to** drive sales volume by appropriate agency groups.

2. SMART Agent **Program** 

**Full time guarantee** program for new agents

> To drive new agents and improve agent capability.

4. BLA Station

**New dimension of** worldwide learning and information warehouse for agents.

### **Agent Channel: New Products**

#### **Customer Targets**

### **BLA Prestige Health**

Upper

Middle

& Mass

Covering medical treatments expenses up to 100 mb worldwide. Can be used to pack with BLA Prestige Life for highend customers.

#### PA Oon Jai Rak

Full coverages of personal accidental benefits up to 3 times, easy to apply without health checks for middle and mass customers.

#### OPD Sa Bai Jai

Extension of outpatient medical protection, can be attached with health riders for middle and mass customers.

#### **Products**







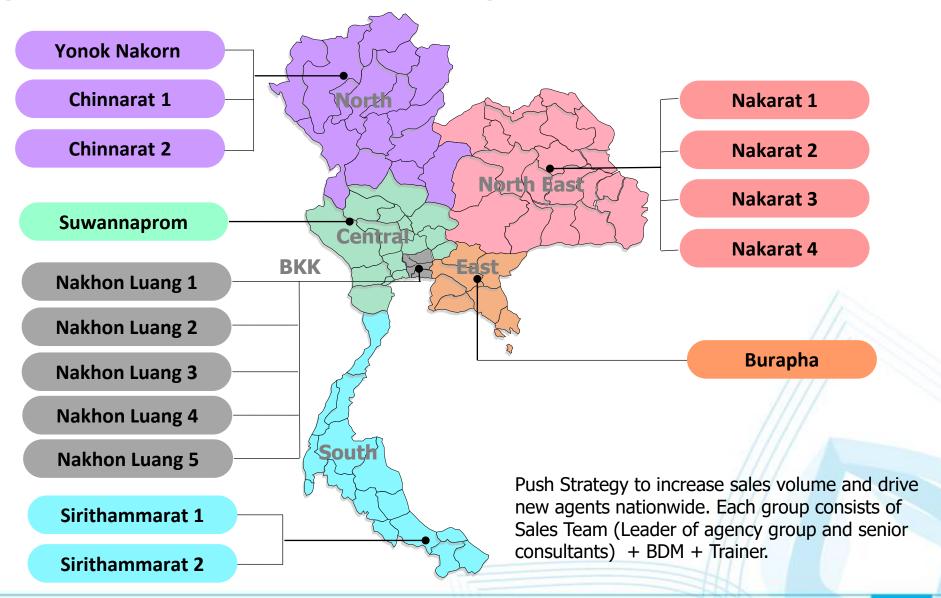
### **Highlights**







### **Agency Group Restructuring**





### **BLA Station: Progression**

Application for BLA's agents.



- New dimension of worldwide learning and information warehouse.
- Can be downloaded on both IOS and Android systems.

**Home** 

Official activate in Q2/2019.















**BLA Sales Promotion** 

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# **1Q 2019 Financial Summary**

Million Baht	1Q′19	% of TNP	1Q′18	% of TNP	%YoY
First year premium	1,542	16%	2,677	21%	-42%
Renewal premium	8,972	91%	10,628	84%	-16%
REIN&UPR	(703)	-7%	(643)	-5%	9%
Total Net Premium (TNP)	9,812	100%	12,662	100%	-23%
Investment income	3,123	32%	3,405	27%	-8%
Other income	165	2%	165	1%	0%
Total Income	13,099	133%	16,233	128%	-19%
Life policy reserve	(6,514)	-66%	4,460	35%	-246%
Benefit payments	16,670	170%	7,855	<b>62%</b>	112%
Commission and Brokerage	855	9%	1,050	8%	-19%
Other underwriting expense	209	2%	378	3%	-45%
Total Underwriting Expense	11,221	114%	13,744	109%	-18%
Operating Expense	369	4%	394	3%	-6%
Total Expense	11,590	118%	14,139	112%	-18%
Earning before tax	1,509	15%	2,094	17%	-28%
Income Tax	223	2%	335	3%	-33%
Net income	1,286	13%	1,759	14%	-27%
EPS	0.75		1.03		

Decreasing of life policy reserve and increasing of benefit payments from increasing the policies which matured in Q1/2019

### **Investment Assets Allocation**

Asset Class	1Q 2019	4Q 2018	Change (pps)
Short-term Investment	2.5%	5.3%	-2.8%
Bond	44.5%	44.0%	0.5%
Debenture & Notes	33.3%	32.4%	0.9%
Total Fixed Income	80.3%	81.7%	-1.4%
Equity	9.4%	8.6%	0.8%
REIT	6.7%	6.0%	0.7%
Loan	3.6%	3.7%	-0.1%
- Policy loan	2.6%	2.5%	0.1%
- Secured loan	1.0%	1.2%	-0.2%
Total Investment Assets (Mb)	310,275	313,065	

Short-term investment decrease from benefit payment.

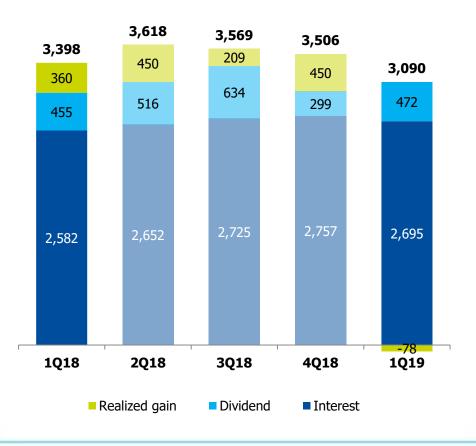
Equity and REIT increase mostly due to an increase in market price

Foreign currencies account to 9.6% of investment assets as of 1Q'19 (Fixed income 6.3%, Equity 2.1%, REIT 1.2%)



### **Investment Income**

#### **Sources of Investment Income (MB)**



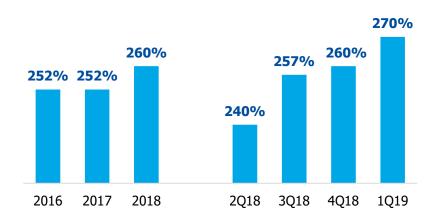
- Investment yield was 4.03% while Accounting ROI was 3.93% decrease from 4.52% in 1Q18 due to realized gain of 360 Mb in 1Q'18 while realized loss of 78 Mb in 1Q'19.
- Interest and dividend grow along with asset size. However, there was some realized loss in 1Q19.
- AFS unrealized gain increased of 3,078 Mb during 1Q19.





## **Capital Adequacy Ratio**

#### CAR (RBC)



LI Company	CAR
SCBL	469%
AIA	408%
MTL	379%
TLI	374%
AZAY	299%
FWD	267%
KTAL	253%

Note: Data as of 3Q'18 Source: LI Company website

#### **Total Capital Required (TCR)**

16.8%	REITs
24.6%	Equity Risk
10.9%	Interest Rate Risk
24.8%	Credit Risk
20.4%	Insurance Risk

- Well diversification across major 5 risk types
- Equity an REITs market risk which very highly volatile exposed of 41.4%
- Equity Sensitivity Test on CAR of Mar 2019. CAR will decrease by 8% if equity price decrease by 10% and vice versa
- Neutral impact to CAR from implementing RBC2 (expect to start 1Q 2020) at 95%.

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### **Outlook**

#### **Outlook**

- Bancassurance channel performance likely to be better than the first quarter.
   However, YoY growth is still effect on high base.
- Agent channel is normally low season in second quarter. Expected performance gradually ramp up in second half.

### **Challenge**



Regulations and protocols affect life insurance industry

- Fair market conduct [effective 1 Jan 2019]
   ประกาศ คปภ. เรื่อง กำหนดหลักเกณฑ์ วิธีการออก
   การเสนอขายกรมธรรม์ประกันภัยของบริษัทประกันชีวิต
   และการปฏิบัติหน้าที่ของตัวแทนประกันชีวิต นายหน้า
   ประกันชีวิต และธนาคาร พ.ศ.2561
- 2 RBC2 [est. 1Q2020]
  กรอบการดำรงเงินกองทุนระยะที่ 2
- 3 IFRS17 [est. in 2023] มาตรฐานการรายงานทางการเงิน ฉบับที่ 17
- Privacy law [waiting for government gazette announcement]

พระราชบัญญัติคุ้มครองข้อมูลส่วนบุคคล

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